## 2018 Budget Overview

<table>
<thead>
<tr>
<th>Section</th>
<th>Pages</th>
</tr>
</thead>
<tbody>
<tr>
<td>Definitions</td>
<td>1 – 2</td>
</tr>
<tr>
<td>Corporate Summary</td>
<td>3 – 6</td>
</tr>
<tr>
<td>Non Departmental</td>
<td>7</td>
</tr>
<tr>
<td>Chief Administrative Office</td>
<td>8</td>
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<tr>
<td>Mayor, Council and Admin Support</td>
<td>9</td>
</tr>
<tr>
<td>Community Development</td>
<td>10 – 12</td>
</tr>
<tr>
<td>Community Human Services</td>
<td>13 – 15</td>
</tr>
<tr>
<td>Corporate Services</td>
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<tr>
<td>Finance, Budget and Information Tech Services</td>
<td>17 – 18</td>
</tr>
<tr>
<td>Infrastructure and Engineering Services</td>
<td>19 – 20</td>
</tr>
<tr>
<td>Police Services</td>
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</table>
DEFINITIONS

BUDGET TERMS:

Base Budget - reflects the current level of service approved by Council
- includes base operating costs required
- includes existing revenues at existing rates
- does not exceed prior year’s net base budget
- reflects approved base budget adjustments as a result of Council decisions during the past year

Supplementary Budget (One-time budget for the year) - reflects one-time costs or revenues approved by council during the budget process or during the year.

Final Budget - the sum of the Base Budget plus the Supplementary Budget (One time for the current year)

Supplementary Requests - reflects any proposed change to existing levels of service, or any proposed new programs, lifecycle provisions, staff, or revenues
- revenues include any increase to existing fees, any proposed new revenue sources, or revenue changes due to volume
- changes to service level agreements
- identifies issues as one-time <Supp> or annual <Base>

FTE (full time equivalency) - represents hours of work of individuals in a department, not number of bodies

Throughout these budget reports, expenses and revenues are captured using terminology that is common to municipal operations. The following list provides definitions to the captions used:

EXPENSES BY ACCOUNT TYPE:

Employee Related - wages, benefits, honorariums, travel, training, uniforms, etc.

Building Related - building related costs such as utilities, repairs, maintenance, insurance, etc.
- The Asset Management division manages the above issues for municipally owned buildings. Internal cost allocations charge the operating departments for building usage.

Material, Vehicle & Equip Related - fuel, repairs, maintenance, insurance, new equipment, computer hardware, etc.
- The Fleet Division manages the operating and replacement costs for Chatham-Kent’s fleet and attachments. An internal rental fee to recover operating and capital costs is charged to the operating departments based on their equipment requests and usage. This rental fee is reflected in the applicable department’s costs, with the offsetting cost recovery applied to the expenses of the fleet department.

Contracted Services - any service provided by Chatham-Kent through sources other than our own staff
- examples include contractual costs for ambulance services, garbage collection/disposal, animal control, specialized professionals, grass cutting, roadside mowing, transit, software support fees, etc.

Infrastructure & Debt - Principle and interest payments for debt issued for infrastructure. Since 2009, CK is managing debt through a pay as you go philosophy for existing infrastructure.

Operating Related - includes telephone, paper supplies, postage, advertising, liability insurance, library materials, etc.
Social Assistance - as Service Managers contracted with the Province to deliver and administer services in the Children, Housing and Employment Services area, this series includes purchase of services for Children and Social Housing providers and legislated Provincial Employment Service benefits. Provincial subsidy, where applicable, is identified in the business area.

Internal Allocations - internal cost allocations between operating areas are captured to assist in functionalizing costs and maximize subsidy where applicable.

Other Expenses - this area includes non-typical expenses such as grants and requisitions.

Reserve Transfers - the net impact of transfers to and from reserves and reserve funds
- lifecycle transfers regarding Social Housing
- lifecycle transfers regarding the Asset Management Plan (AMP) (i.e. Bridges, Buildings, Roads, Storm Sewers, Vehicles, etc.)
- lifecycle transfers not related to the Asset Management Plan (i.e. ITS Web, Reforestation, Election, Capital budget, etc.)

**REVENUES BY ACCOUNT TYPE:**

Grants - Provincial - sources of funding from the Province. Funding for specific programs are allocated to the departments and matched with the costs. The non-operating area reflects funding from the Ontario Municipal Partnership Fund that cannot be functionalized.

Grants - Federal - sources of funds from the Federal Government allocated to specific programs.

Taxation Revenue - revenue generated by property taxes including the net impact of assessment growth due to new construction. Includes grants in Lieu which are grants received from the Provincial and Federal governments for governmental properties located in the community that are exempt from property taxation.

Fines & Penalties - includes late payment fees, by-law infraction fines, revenue from tickets issued under the Provincial Offences Act, etc.

Recoveries - miscellaneous recoveries from third parties, i.e. Ontario Works reimbursements, fire response issues re 401, gravel pit production, insurance recoveries, etc.

Sale of items - sale of cemetery plots, publications, food and beverages at canteens, etc.

Licenses, permits & fees - revenues from building permits, application fees, license fees, etc.

User fees - includes ice rentals, sport fee rentals, building rentals, accommodation fees, day care fees, etc.

Miscellaneous revenue - includes general investment income, slot machine revenue, landfill sponsorship revenue, donations, etc.

SLA’s - Service Level Agreements for services purchased by Chatham-Kent Public Utilities and Entegrus.
<table>
<thead>
<tr>
<th>MUNICIPALITY OF CHATHAM-KENT</th>
<th>2018 Final Budget - Corporate Summary</th>
<th></th>
<th>CK Municipal Operations</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2018</td>
<td>2018</td>
<td>2018</td>
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<tr>
<td></td>
<td>Approved</td>
<td>One Time</td>
<td>Final</td>
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<td>($167,489,546)</td>
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<td>($167,361,372)</td>
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<td>$836,113</td>
<td>($21,572)</td>
<td>$814,541</td>
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<td>$974,417</td>
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<td>Community Development</td>
<td>$25,515,009</td>
<td>($34,798)</td>
<td>$25,480,211</td>
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<tr>
<td>Community Human Services</td>
<td>$31,991,998</td>
<td>($420,465)</td>
<td>$31,571,533</td>
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<td>Corporate Services</td>
<td>$4,629,695</td>
<td>($16,083)</td>
<td>$4,613,612</td>
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<td>Finance, Budget, InformationTech Services</td>
<td>$10,599,070</td>
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<td>Infrastructure and Engineering Services</td>
<td>$62,378,231</td>
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## MUNICIPALITY OF CHATHAM-KENT
### 2018 Final Budget - Corporate Summary
#### CK Municipal Operations

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<th>2018 One Time</th>
<th>2018 Final</th>
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<tr>
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<td>($167,489,546)</td>
<td>$128,174</td>
<td>($167,361,372)</td>
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<td>Chief Administrative Officer</td>
<td>$836,113</td>
<td>($21,572)</td>
<td>$814,541</td>
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<tr>
<td>Total CAO</td>
<td>$836,113</td>
<td>($21,572)</td>
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<td>Fire and Emergency Services</td>
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<td>$143,274</td>
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<td>Child Care &amp; Early Years</td>
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<td>Community Attraction and Leisure Services</td>
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<td>CK Public Library</td>
<td>$4,082,116</td>
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<td>Total Community Human Services</td>
<td>$31,991,998</td>
<td>($420,465)</td>
<td>$31,571,533</td>
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<td>626.54</td>
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<td>Corporate Services</td>
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<td>Human Resources and Org Development</td>
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<td>Customer Services</td>
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<td>Total Corporate Services</td>
<td>$4,629,695</td>
<td>($16,083)</td>
<td>$4,613,612</td>
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<td>Finance, Budget, InformationTech Services</td>
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<td>FBIS - Admin</td>
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<td>Information Technology Services</td>
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<td>John D Bradley Convention Centre</td>
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<td>Total Finance, Budget, InformationTech Services</td>
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<td>$10,599,071</td>
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## MUNICIPALITY OF CHATHAM-KENT
### 2018 Final Budget - Corporate Summary
### CK Municipal Operations

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<th>Service</th>
<th>Base Budget</th>
<th>Budget</th>
<th>Final Budget</th>
<th>%</th>
<th>FTE Count</th>
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<td><strong>Infrastructure and Engineering Services</strong></td>
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<td>Infrastructure, Engineering Services - Admin</td>
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<td>Drainage, Asset, Waste Management</td>
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<td>($418,222)</td>
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<td>$3,629,129</td>
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<td>Public Works</td>
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<td>Rec Facilities &amp; Parks and Open Spaces</td>
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<td><strong>Total Infrastructure and Engineering Services</strong></td>
<td>$62,378,231</td>
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<td>Police Services</td>
<td>$31,227,116</td>
<td>($207,904)</td>
<td>$31,019,212</td>
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<td>226.00</td>
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<td>2018 Final Budget by Account Type</td>
<td>CK Municipal Operations</td>
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<td>2018 Revenue</td>
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<td>Final Budget</td>
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<td>Operating Related</td>
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<td>Internal Allocations</td>
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<td>Other Expenses</td>
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<td>Reserve Transfers</td>
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<td>($123,063,325)</td>
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<td>Fines and Penalties</td>
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<td>Licenses, Permits and Fees</td>
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<td>Sale of Items</td>
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<td>($2,488,467)</td>
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<td>Service Level Agreements (SLA)</td>
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<td><strong>Total CK Municipal Operations</strong></td>
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<td><strong>($327,398,203)</strong></td>
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# MUNICIPALITY OF CHATHAM-KENT
## 2018 FINAL BUDGET by Account Type
### By Dept : Non Departmental

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**Total Non Departmental**

|                  | ($167,489,546) | $128,174 | ($167,361,372) |
## MUNICIPALITY OF CHATHAM-KENT

### 2018 FINAL BUDGET by Account Type

**By Dept: CAO**

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## MUNICIPALITY OF CHATHAM-KENT

### 2018 FINAL BUDGET by Account Type

**By Dept:** Community Human Services

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base</td>
<td>One time</td>
<td>FINAL</td>
</tr>
<tr>
<td></td>
<td>Budget</td>
<td>Budget</td>
<td>Budget</td>
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</tbody>
</table>

### Community Human Services - Admin

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base</td>
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<td>FINAL</td>
</tr>
<tr>
<td></td>
<td>Budget</td>
<td>Budget</td>
<td>Budget</td>
</tr>
</tbody>
</table>

#### Employee Related
- $320,746
- $0
- $320,746

#### Internal Allocations
- $(178,287)
- $0
- $(178,287)

#### Reserve Transfers
- $815
- $0
- $815

**Total Community Human Services - Admin**
- $143,274
- $0
- $143,274

### Child Care & Early Years

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base</td>
<td>One time</td>
<td>FINAL</td>
</tr>
<tr>
<td></td>
<td>Budget</td>
<td>Budget</td>
<td>Budget</td>
</tr>
</tbody>
</table>

#### Employee Related
- $1,873,681
- $25,620
- $1,899,301

#### Building Related
- $17,000
- $0
- $17,000

#### Material, Veh and Equip Related
- $65,495
- $(10,310)
- $55,185

#### Contracted Services
- $15,305
- $0
- $15,305

#### Operating Related
- $148,944
- $0
- $148,944

#### Social Assistance
- $16,922,620
- $3,475,530
- $20,398,150

#### Internal Allocations
- $83,905
- $0
- $83,905

#### Reserve Transfers
- $6,867
- $(15,310)
- $(8,443)

**Grants - Provincial**
- $(17,210,710)
- $(3,475,530)
- $(20,686,240)

#### User Fees
- $(408,574)
- $0
- $(408,574)

**Total Child Care & Early Years**
- $1,514,533
- $0
- $1,514,533

### Public Health

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
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<tbody>
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<td>FINAL</td>
</tr>
<tr>
<td></td>
<td>Budget</td>
<td>Budget</td>
<td>Budget</td>
</tr>
</tbody>
</table>

#### Employee Related
- $8,441,321
- $82,820
- $8,524,141

#### Building Related
- $583,828
- $0
- $583,828

#### Material, Veh and Equip Related
- $18,085
- $0
- $18,085

#### Contracted Services
- $365,060
- $0
- $365,060

#### Operating Related
- $473,444
- $192,180
- $665,624

#### Internal Allocations
- $721,148
- $0
- $721,148

**Reserve Transfers**
- $60,265
- $0
- $60,265

**Grants - Provincial**
- $(8,539,391)
- $(275,000)
- $(8,814,391)

**Grants - Federal**
- $(83,890)
- $0
- $(83,890)

**Recoveries**
- $(13,000)
- $0
- $(13,000)

**Licenses, Permits and Fees**
- $(500)
- $0
- $(500)

**Sale of Items**
- $(38,000)
- $0
- $(38,000)

**User Fees**
- $(42,350)
- $0
- $(42,350)

**Miscellaneous Revenue**
- $(5,018)
- $0
- $(5,018)

**Total Public Health**
- $1,941,002
- $0
- $1,941,002

### Employment and Social Services

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base</td>
<td>One time</td>
<td>FINAL</td>
</tr>
<tr>
<td></td>
<td>Budget</td>
<td>Budget</td>
<td>Budget</td>
</tr>
</tbody>
</table>

#### Employee Related
- $10,330,610
- $176,080
- $10,506,690

#### Building Related
- $270,000
- $77,500
- $347,500

#### Material, Veh and Equip Related
- $17,520
- $0
- $17,520

#### Contracted Services
- $25,124
- $167,000
- $192,124

#### Operating Related
- $310,538
- $10,000
- $320,538
# MUNICIPALITY OF CHATHAM-KENT

## 2018 FINAL BUDGET by Account Type

### By Dept: Community Human Services

<table>
<thead>
<tr>
<th></th>
<th>2018 Base Budget</th>
<th>2018 One time Final Budget</th>
<th>2018 Final Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Social Assistance</strong></td>
<td>$33,837,117</td>
<td>$105,370</td>
<td>$33,942,487</td>
</tr>
<tr>
<td><strong>Internal Allocations</strong></td>
<td>$466,066</td>
<td>$37,756</td>
<td>$503,822</td>
</tr>
<tr>
<td><strong>Reserve Transfers</strong></td>
<td>$88,576</td>
<td>($349,824)</td>
<td>($261,248)</td>
</tr>
<tr>
<td><strong>Grants - Provincial</strong></td>
<td>($39,705,792)</td>
<td>($162,259)</td>
<td>($39,868,051)</td>
</tr>
<tr>
<td><strong>Recoveries</strong></td>
<td>($530,000)</td>
<td>$0</td>
<td>($530,000)</td>
</tr>
<tr>
<td><strong>Total Employment and Social Services</strong></td>
<td>$5,109,759</td>
<td>$61,623</td>
<td>$5,171,382</td>
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### Seniors Services

<table>
<thead>
<tr>
<th></th>
<th>2018 Employee Related</th>
<th>2018 Building Related</th>
<th>2018 Material,Veh and Equip Related</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Employee Related</strong></td>
<td>$21,956,252</td>
<td>$1,243,700</td>
<td>$211,731</td>
</tr>
<tr>
<td><strong>Building Related</strong></td>
<td>$1,243,700</td>
<td>$0</td>
<td>$6,614</td>
</tr>
<tr>
<td><strong>Material,Veh and Equip Related</strong></td>
<td>$211,731</td>
<td>$1,243,700</td>
<td>$6,614</td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td>$917,721</td>
<td>$1,530</td>
<td>$919,251</td>
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<tr>
<td><strong>Infrastructure and Debt</strong></td>
<td>$3,194,600</td>
<td>$0</td>
<td>$3,194,600</td>
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<tr>
<td><strong>Operating Related</strong></td>
<td>$1,900,730</td>
<td>$700</td>
<td>$1,901,430</td>
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<tr>
<td><strong>Social Assistance</strong></td>
<td>$261,140</td>
<td>$0</td>
<td>$261,140</td>
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<tr>
<td><strong>Internal Allocations</strong></td>
<td>$50,319</td>
<td>$0</td>
<td>$50,319</td>
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<tr>
<td><strong>Reserve Transfers</strong></td>
<td>$279,950</td>
<td>($197,424)</td>
<td>$82,526</td>
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<tr>
<td><strong>Grants - Provincial</strong></td>
<td>($16,257,861)</td>
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<td>$(16,257,861)</td>
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<tr>
<td><strong>Recoveries</strong></td>
<td>($105,000)</td>
<td>$0</td>
<td>($105,000)</td>
</tr>
<tr>
<td><strong>Sale of Items</strong></td>
<td>($3,600)</td>
<td>$0</td>
<td>($3,600)</td>
</tr>
<tr>
<td><strong>User Fees</strong></td>
<td>($7,376,209)</td>
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<td>($7,376,209)</td>
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<tr>
<td><strong>Total Seniors Services</strong></td>
<td>$6,273,473</td>
<td>$0</td>
<td>$6,273,473</td>
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</table>

### Housing Services

<table>
<thead>
<tr>
<th></th>
<th>2018 Employee Related</th>
<th>2018 Building Related</th>
<th>2018 Material,Veh and Equip Related</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Employee Related</strong></td>
<td>$2,021,694</td>
<td>$104,795</td>
<td>$1,482,465</td>
</tr>
<tr>
<td><strong>Building Related</strong></td>
<td>$1,482,465</td>
<td>$0</td>
<td>$52,184</td>
</tr>
<tr>
<td><strong>Material,Veh and Equip Related</strong></td>
<td>$52,184</td>
<td>$1,482,465</td>
<td>$53,278</td>
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<tr>
<td><strong>Contracted Services</strong></td>
<td>$175,987</td>
<td>$3,024,153</td>
<td>$409,828</td>
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<tr>
<td><strong>Infrastructure and Debt</strong></td>
<td>$409,828</td>
<td>$0</td>
<td>$65,502</td>
</tr>
<tr>
<td><strong>Operating Related</strong></td>
<td>$65,502</td>
<td>$0</td>
<td>$65,502</td>
</tr>
<tr>
<td><strong>Social Assistance</strong></td>
<td>$6,633,694</td>
<td>($207,529)</td>
<td>$6,426,165</td>
</tr>
<tr>
<td><strong>Internal Allocations</strong></td>
<td>$217,308</td>
<td>$0</td>
<td>$217,308</td>
</tr>
<tr>
<td><strong>Other Expenses</strong></td>
<td>$37,522</td>
<td>$0</td>
<td>$37,522</td>
</tr>
<tr>
<td><strong>Reserve Transfers</strong></td>
<td>$2,649,234</td>
<td>($125,988)</td>
<td>$2,523,246</td>
</tr>
<tr>
<td><strong>Grants - Provincial</strong></td>
<td>($203,851)</td>
<td>($3,001,500)</td>
<td>$(3,205,351)</td>
</tr>
<tr>
<td><strong>Grants - Federal</strong></td>
<td>($2,434,223)</td>
<td>($268,900)</td>
<td>$(2,703,123)</td>
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<tr>
<td><strong>Fines and Penalties</strong></td>
<td>($1,500)</td>
<td>$0</td>
<td>$(1,500)</td>
</tr>
<tr>
<td><strong>Recoveries</strong></td>
<td>($21,757)</td>
<td>$0</td>
<td>$(21,757)</td>
</tr>
<tr>
<td><strong>User Fees</strong></td>
<td>($2,448,194)</td>
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<td>$(2,448,194)</td>
</tr>
<tr>
<td><strong>Miscellaneous Revenue</strong></td>
<td>($1,000)</td>
<td>$0</td>
<td>$(1,000)</td>
</tr>
<tr>
<td><strong>Total Housing Services</strong></td>
<td>$8,634,893</td>
<td>($473,875)</td>
<td>$8,161,018</td>
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</tbody>
</table>

### Community Attraction and Leisure Services
## MUNICIPALITY OF CHATHAM-KENT

### 2018 FINAL BUDGET by Account Type

#### By Dept: Community Human Services

<table>
<thead>
<tr>
<th></th>
<th>2018 Budget</th>
<th>2018 One time</th>
<th>2018 FINAL Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Employee Related</strong></td>
<td>$4,096,836</td>
<td>$160,024</td>
<td>$4,256,860</td>
</tr>
<tr>
<td><strong>Building Related</strong></td>
<td>$919,163</td>
<td>$0</td>
<td>$919,163</td>
</tr>
<tr>
<td><strong>Material,Veh and Equip Related</strong></td>
<td>$79,118</td>
<td>$35,500</td>
<td>$114,618</td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td>$319,473</td>
<td>$18,000</td>
<td>$337,473</td>
</tr>
<tr>
<td><strong>Operating Related</strong></td>
<td>$538,490</td>
<td>$38,662</td>
<td>$577,152</td>
</tr>
<tr>
<td><strong>Internal Allocations</strong></td>
<td>($96,566)</td>
<td>$0</td>
<td>($96,566)</td>
</tr>
<tr>
<td><strong>Other Expenses</strong></td>
<td>$9,414</td>
<td>($9,414)</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Reserve Transfers</strong></td>
<td>$25,711</td>
<td>($44,149)</td>
<td>($18,438)</td>
</tr>
<tr>
<td><strong>Grants - Provincial</strong></td>
<td>($79,965)</td>
<td>($1,250)</td>
<td>($81,215)</td>
</tr>
<tr>
<td><strong>Grants - Federal</strong></td>
<td>($5,496)</td>
<td>($150,355)</td>
<td>($155,851)</td>
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<tr>
<td><strong>Recoveries</strong></td>
<td>($168,884)</td>
<td>$0</td>
<td>$168,884</td>
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<tr>
<td><strong>Sale of Items</strong></td>
<td>($189,407)</td>
<td>$0</td>
<td>($189,407)</td>
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<tr>
<td><strong>User Fees</strong></td>
<td>($1,102,639)</td>
<td>($14,000)</td>
<td>($1,116,639)</td>
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<tr>
<td><strong>Miscellaneous Revenue</strong></td>
<td>($52,302)</td>
<td>($41,231)</td>
<td>($93,533)</td>
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<tr>
<td><strong>Total Community Attraction and Leisure Services</strong></td>
<td>$4,292,946</td>
<td>($8,213)</td>
<td>$4,284,733</td>
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</table>

#### CK Public Library

<table>
<thead>
<tr>
<th></th>
<th>2018 Budget</th>
<th>2018 One time</th>
<th>2018 FINAL Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Employee Related</strong></td>
<td>$3,079,585</td>
<td>$3,000</td>
<td>$3,082,585</td>
</tr>
<tr>
<td><strong>Building Related</strong></td>
<td>$261,813</td>
<td>$0</td>
<td>$261,813</td>
</tr>
<tr>
<td><strong>Material,Veh and Equip Related</strong></td>
<td>$876,921</td>
<td>$22,504</td>
<td>$899,425</td>
</tr>
<tr>
<td><strong>Contracted Services</strong></td>
<td>$59,502</td>
<td>$0</td>
<td>$59,502</td>
</tr>
<tr>
<td><strong>Operating Related</strong></td>
<td>$105,496</td>
<td>$9,675</td>
<td>$115,171</td>
</tr>
<tr>
<td><strong>Internal Allocations</strong></td>
<td>$12,508</td>
<td>$0</td>
<td>$12,508</td>
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<tr>
<td><strong>Reserve Transfers</strong></td>
<td>$16,916</td>
<td>$0</td>
<td>$16,916</td>
</tr>
<tr>
<td><strong>Grants - Provincial</strong></td>
<td>($257,616)</td>
<td>($30,179)</td>
<td>($287,795)</td>
</tr>
<tr>
<td><strong>Fines and Penalties</strong></td>
<td>($48,000)</td>
<td>$0</td>
<td>($48,000)</td>
</tr>
<tr>
<td><strong>Recoveries</strong></td>
<td>($4,000)</td>
<td>$0</td>
<td>($4,000)</td>
</tr>
<tr>
<td><strong>Sale of Items</strong></td>
<td>($13,400)</td>
<td>$0</td>
<td>($13,400)</td>
</tr>
<tr>
<td><strong>User Fees</strong></td>
<td>($5,652)</td>
<td>$0</td>
<td>($5,652)</td>
</tr>
<tr>
<td><strong>Miscellaneous Revenue</strong></td>
<td>($1,957)</td>
<td>($5,000)</td>
<td>($6,957)</td>
</tr>
<tr>
<td><strong>Total CK Public Library</strong></td>
<td>$4,082,116</td>
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<td>$4,082,116</td>
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</table>

**Total Community Human Services**

<table>
<thead>
<tr>
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<th>2018 Budget</th>
<th>2018 One time</th>
<th>2018 FINAL Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Community Human Services</strong></td>
<td>$31,991,996</td>
<td>($420,465)</td>
<td>$31,571,531</td>
</tr>
</tbody>
</table>
# MUNICIPALITY OF CHATHAM-KENT

## 2018 FINAL BUDGET by Account Type

### By Dept: Corporate Services

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Base</td>
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<td>FINAL</td>
</tr>
<tr>
<td></td>
<td>Budget</td>
<td>Budget</td>
<td>Budget</td>
</tr>
</tbody>
</table>

#### Corporate Services

##### Human Resources and Org Development

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Related</td>
<td>$2,987,784</td>
<td>$393,342</td>
<td>$3,381,126</td>
</tr>
<tr>
<td>Material, Veh and Equip Related</td>
<td>$9,990</td>
<td>$0</td>
<td>$9,990</td>
</tr>
<tr>
<td>Contracted Services</td>
<td>$67,940</td>
<td>$132,000</td>
<td>$199,940</td>
</tr>
<tr>
<td>Operating Related</td>
<td>$53,822</td>
<td>$0</td>
<td>$53,822</td>
</tr>
<tr>
<td>Reserve Transfers</td>
<td>$22,215</td>
<td>($356,211)</td>
<td>($333,996)</td>
</tr>
<tr>
<td>Recoveries</td>
<td>$0</td>
<td>($147,458)</td>
<td>($147,458)</td>
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<tr>
<td>Service Level Agreements (SLA)</td>
<td>($117,413)</td>
<td>$0</td>
<td>($117,413)</td>
</tr>
</tbody>
</table>

Total Human Resources and Org Development: $3,024,338 | $21,673 | $3,046,011

##### Customer Services

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Related</td>
<td>$1,730,158</td>
<td>$0</td>
<td>$1,730,158</td>
</tr>
<tr>
<td>Building Related</td>
<td>$119,872</td>
<td>$0</td>
<td>$119,872</td>
</tr>
<tr>
<td>Material, Veh and Equip Related</td>
<td>$5,758</td>
<td>$0</td>
<td>$5,758</td>
</tr>
<tr>
<td>Contracted Services</td>
<td>$59,710</td>
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<td>$59,710</td>
</tr>
<tr>
<td>Operating Related</td>
<td>$16,692</td>
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<td>$16,692</td>
</tr>
<tr>
<td>Internal Allocations</td>
<td>($3,225)</td>
<td>($37,756)</td>
<td>($40,981)</td>
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<tr>
<td>Reserve Transfers</td>
<td>$29,352</td>
<td>$0</td>
<td>$29,352</td>
</tr>
<tr>
<td>Sale of Items</td>
<td>($30,000)</td>
<td>$0</td>
<td>($30,000)</td>
</tr>
<tr>
<td>Miscellaneous Revenue</td>
<td>($3,800)</td>
<td>$0</td>
<td>($3,800)</td>
</tr>
<tr>
<td>Service Level Agreements (SLA)</td>
<td>($319,161)</td>
<td>$0</td>
<td>($319,161)</td>
</tr>
</tbody>
</table>

Total Customer Services: $1,605,356 | ($37,756) | $1,567,600

#### Total Corporate Services

Total Corporate Services: $4,629,694 | ($16,083) | $4,613,611
## Finance, Budget, InformationTech Services

<table>
<thead>
<tr>
<th>Budget Type</th>
<th>2018</th>
<th>2018</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FBIS - Admin</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Related</td>
<td>$330,706</td>
<td>$0</td>
<td>$330,706</td>
</tr>
<tr>
<td>Material, Veh and Equip Related</td>
<td>$2,770</td>
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## MUNICIPALITY OF CHATHAM-KENT
### 2018 FINAL BUDGET by Account Type
#### By Dept: Finance, Budget, InformationTech Services

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**Public Works**
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<td><strong>2018 FINAL BUDGET by Account Type</strong></td>
<td><strong>By Dept:</strong> Infrastructure and Engineering Services</td>
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## MUNICIPALITY OF CHATHAM-KENT

### 2018 FINAL BUDGET by Account Type

**By Dept.: Police Services**

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</table>

**Total Police Services**

**$31,227,117**  **($207,904)**  **$31,019,213**